

Risk & Compliance Solutions | Office Hours

Lending risk landscape

Navigating the changing dynamics



Today's session



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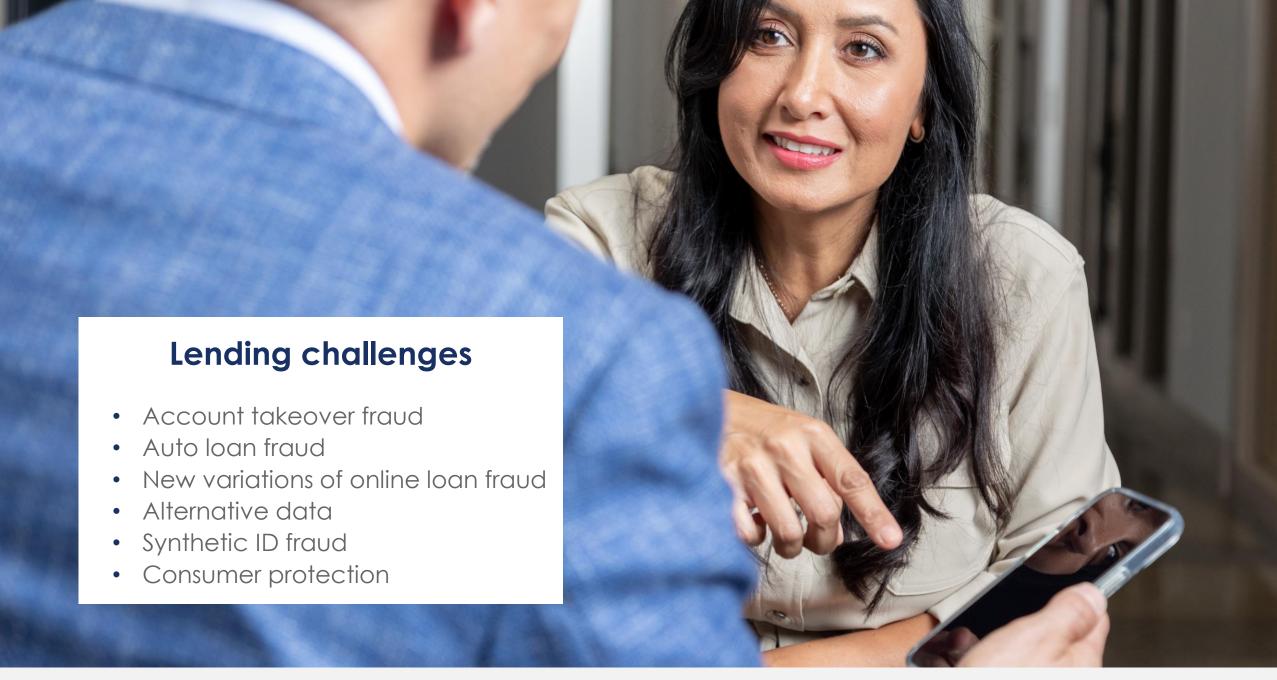


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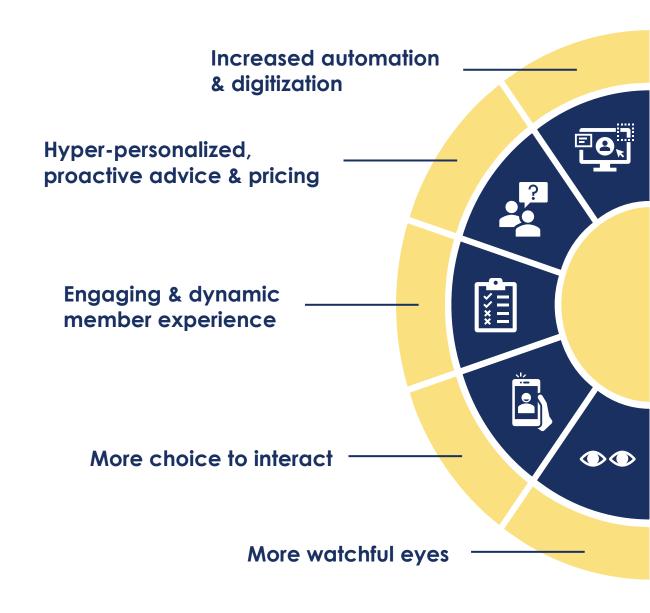


→ What's on tap?





Shifting expectations



Trends reshaping the process

- Increasing fraud trends indirect and online lending
- Repossessions trending upward in 2024
- Alternative data and it's impact on credit underwriting
- Hyper-personalized advice and pricing artificial intelligence and machine learning
- Lending compliance



Lending litigation trends

- Fair Credit Reporting Act
- GAP
- Defective post-repossession notices
- Fair lending





Synthetic ID theft

- Fraudster combines real information (usually stolen), including a real SSN, and fake information to create a new identity/credit profile, which is used to open fraudulent accounts/obtain loans
 - Use SSNs belonging to children, the elderly, the incarcerated, and the homeless
 - Individuals are less likely to use credit or regularly check their credit
- Scheme to boost credit score for a synthetic identity which opens up more loan fraud opportunities
- Fraudster becomes an authorized user on a longstanding/good-paying revolving account (e.g., credit card)

Unfortunately, Synthetic ID theft is difficult to detect



Characteristics of synthetic identity fraud

Performing synthetics

Staging synthetics

Criminal synthetics

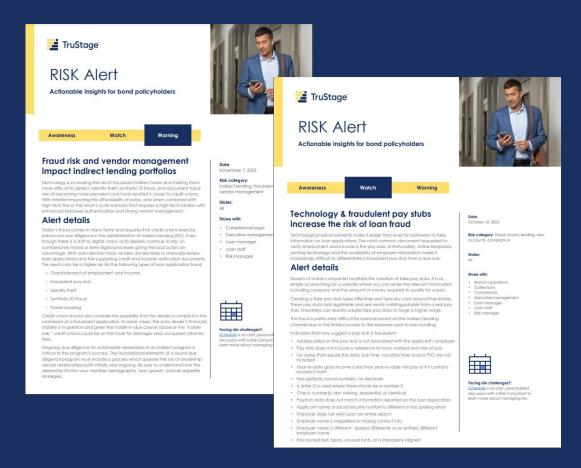
Intend to pay

Staged for legitimacy

Accumulation – bust-out



Online loan application fraud trends



- Newest twist on identity theft –
 fake employers and fake employment/
 income verification
- Credit washing
- Credit repair companies
- Identity theft everything correct, except email and phone, fake IDs with fraudster's photo



Indirect lending risks

- Leverage technology for fraud scoring and alerts
- Postmortem analysis on first and early payment defaults
- Dealer monitoring
- IDL revisit dealer agreements to ensure to include recourse for fraud identified within the first 30-60 days



Dealer Due Diligence

Risk overview



Working with auto dealerships as part of your indirect lending program can be an important and complex issue to manage. If handled poorly, your dealership relationships can have detrimental outcome on your bottom-line results.

Indirect lending can be one of the fastest ways to generate membership growth and grow your loan portfolio. Programs come in all shapes and sizes – working with few to many dealerships to contracting with a CUSO or a for-profit organization and many variations in between.

Ongoing due diligence for automobile dealerships in an indirect program is critical to the program's success. In fact, in situations where relationships were loosely managed and monitored, credit unions have seen some of the largest indirect lending-related losses caused by unscrupulous dealerships and their employees.

Examples of key red flags stemming from poor dealer management can include inadequate analysis of portfolio performance, high instances of default, reliance on the dealer to obtain credit reports; dealers accepting loan payments; dealer-created down payments through incentives, fraudulent purchases with inflated or fraudulent trade-in/purchase prices; and fraudulent activity involving applications.

The foundational elements of a sound due diligence program must include a process which assesses the risk of dealer vendor relationships both initially and ongoing. Be sure to understand how the dealership fits into your member demographic, loan growth, and risk appetite strategies.

It is important to have a clear understanding of the operational structure of the dealership and monitor the vendor's program administration, underwriting, and contract expectations. You should have a sound procedure in place to manage the relationship.

Critical factors to consider

These are some critical factor to consider wher evaluating dealerships to become part of your indirect lending partnerships.

- Strategic alignment and credit union centricity
- Financial strength and commitment
- Ownership structure
- · Fair marketing and lending processes
- Regulatory compliance
- Dealership complaints, compliance matters, and litigation issues
- Levels of customer service, loan performance, and follow-through
 - Loan volume quality and efficiency



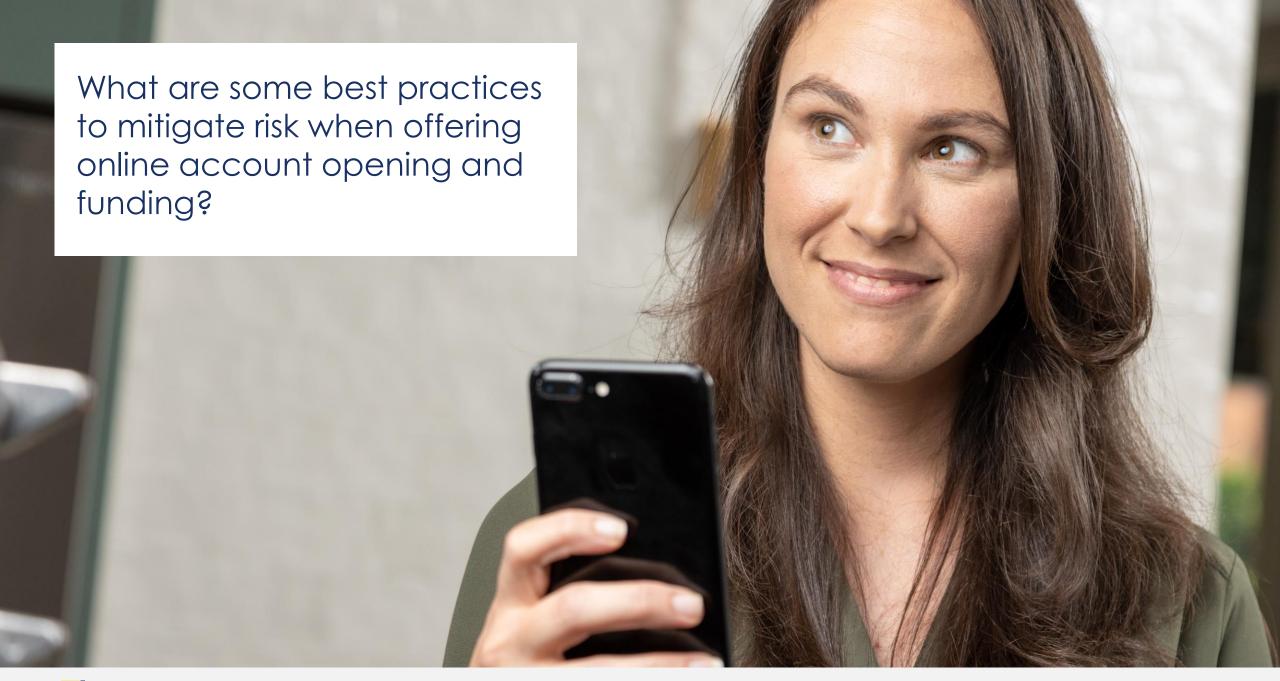
Portfolio monitoring

- Establish well-defined lending criteria and quality-control programs for each dealer
- Establish appropriate growth goals and concentration limits, along with minimum standards for creditworthiness, such as credit score & debt-to-income requirements
- Monitor the portfolio, such as performing a multidimensional portfolio analysis and static-pool analysis, to ensure they are meeting risk-tolerance levels
- Conduct dealership reviews regularly including on-site visits
- Take early action to revise the program when adverse performance trends occur

Questions to consider

- Does the dealer understand your expectations related to the loan portfolio and member eligibility?
- Franchise vs. non-franchise?
- Are facilities professionally maintained?
- How do they respond to complaints?
- Are financial reports stable, and free of red flags?
- What is the current licensure status?
- Has the ownership structure remained unchanged?
- Is business insurance up to date?
- Is finance staff trained on Fair lending compliance?





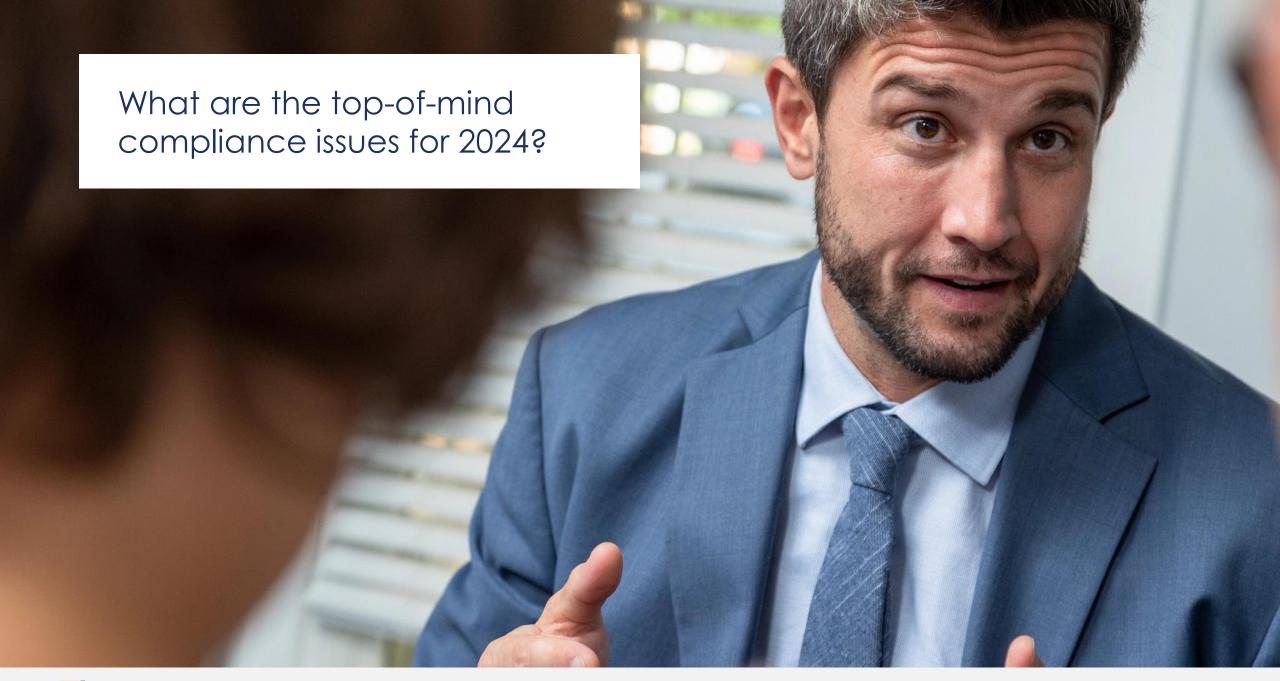


Online account opening & funding



Risk mitigation strategies

- Deploy identity verification solution capable of detecting synthetic identities
- Enroll in the <u>Social Security Administration's Electronic Consent</u>
 <u>Based Social Security Number Verification Service</u>
- A subscription-based service that allows FIs to verify name, date of birth, and SSN combination against SSA's records
- Credit report review
- Send a welcome letter to new members
- Online account opening and funding
 - Avoid using the automatic approval feature
 - Establish reasonable ACH funding limit
 - Be alert for multiple accounts opened using the same IP address
- Extended check holds
- Waiting period for RDC and A2A/external transfer service, or
 - Lower limits for new members
 - Check holds
 - Holds on ACH deposits



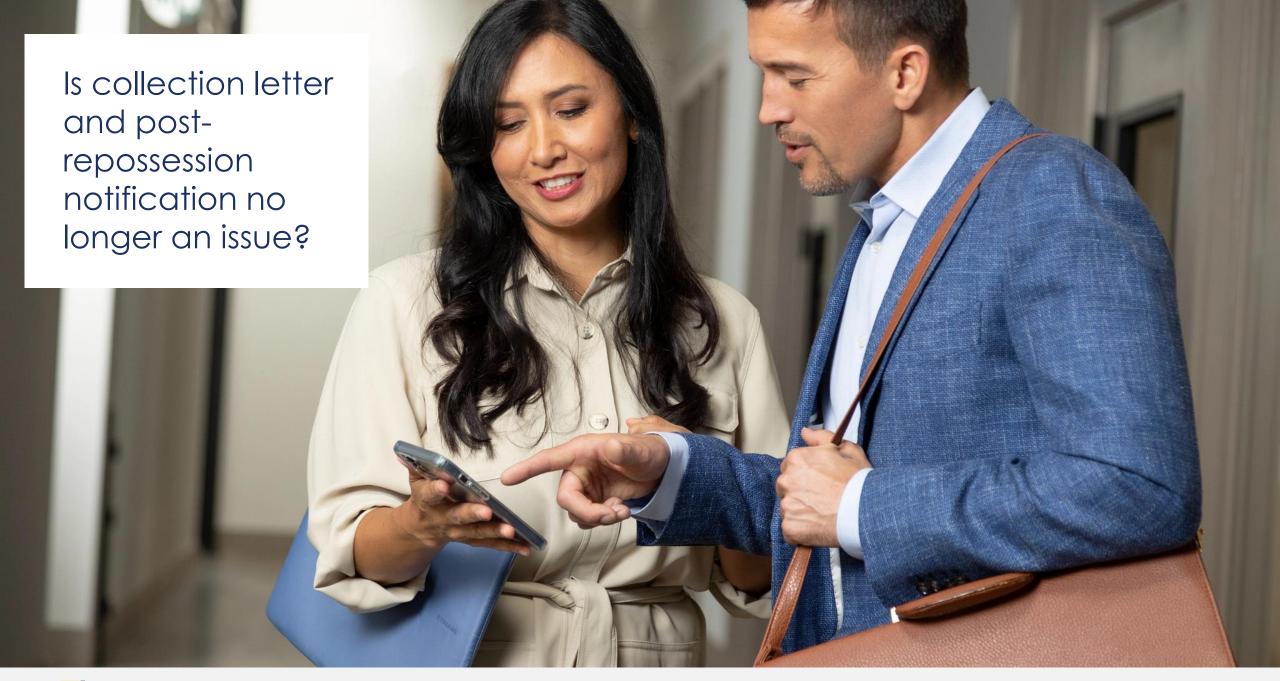




- Climate risk as a component of loan pricing/ ESG
- Artificial intelligence (AI)
 - Credit union operations (back-office)
 - Member-facing services
 - Fraud risk
 - Fraud detection
 - Credit underwriting
- Consumer protection regulating consumer outcomes (think UDAAP)
 - Misleading statements
 - Product promotions
 - Contract terms
 - Service charges/Fees
 - Pricing practices

Compliance risks & issues









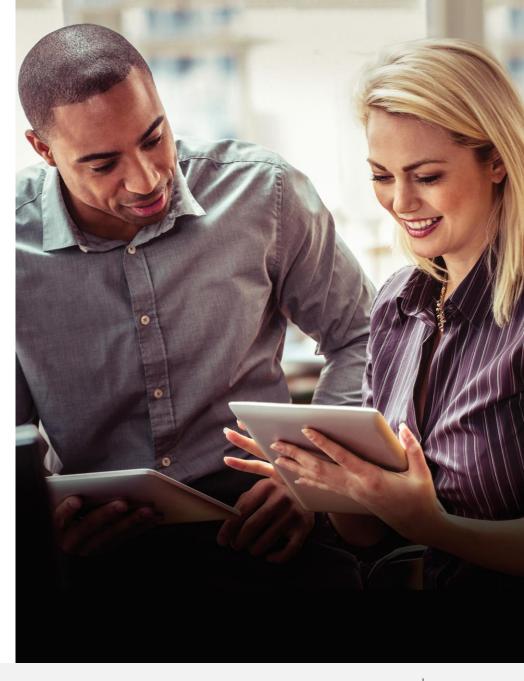
Post-repossession notice mitigation

- Conduct legal counsel review
- Ensure the Notice of Disposition contains the 8 required items
- Use your state's version of safe harbor notice
- Confirm the Notice of Deficiency contains the
 6 required items in the required order
- Check & comply for variations of the model UCC for repossession activity in other states
- Train collections staff
- Audit notices periodically



Credit report red flags

- Mismatched address (indicative of accounts opened using stolen identities)
- Mismatched birth dates
- High number of credit inquiries
- High number of authorized user accounts (indicative of synthetic identity)
- High-risk credit bureau alerts linked to SSN
 - SSN issued before applicant's date of birth
 - Appears on the SSA's master death file
 - Has other names associated with it
- Mismatch of anticipated and actual credit history (indicative of synthetic identity)
 - **Example**: Someone born 35 years ago would have ~15 years of credit history. A mismatch of expected and actual credit history would exist if the consumer only has 6 months' worth of history
- Follow-up on Fraud and Active Duty Alerts when a phone number is listed





Are there differences we should consider when lending on EVs vs. gas powered vehicles?

Can a fee be charged to members who use pay-by-phone service to make loan payments?



- Credit unions may offer a fee-based pay-by-phone and/or online loan payment service
- Assessing a pay-to-pay fee has come under fire by the CFPB
- CFPB's June 2022 advisory opinion on the Fair Debt Collection Practices Act (FDCPA)
 - Prohibits debt collectors from assessing pay-to-pay convenience fees for making loan payments online or by phone that are not expressly authorized by the loan agreement creating the debt
 - Also applies when debt collectors collect pay-to-pay fees through a third-party payment processor





What is alternative credit data and how can it be used in loan underwriting?

- Bank account information, such as deposits, withdrawals or transfers
- Rental payments
- Small-dollar loans
- Mobile phone payments Internet and utility payments • Cable TV payments
- PayPal and other online payment activities & systems

Alternative credit data & loan underwriting

- To adhere to the regulatory requirements of the FCRA, alternative credit data must be readily accessible by the consumer to facilitate disputes and corrections challenges due to misinformation.
- The added inclusion, collection, and evaluation of these types of alternative credit provide lenders with previously untapped insights into both thin-file and full file consumers. By enhancing the visibility and transparency of the consumers' individual behaviors, borrowers also benefit by gaining improved access to conventional lending services while gradually building their credit histories over time.
- Current research clearly indicates the existence of a substantial information shortage in relation to
 traditional credit scoring models. Regrettably, this shortage prevents a large percentage of U.S. consumers
 from achieving financial inclusion. However, research also shows that alternative credit data reporting is a
 vital component of the much-needed improvements for the current credit ecosystem.
- Millennials are not the only ones underestimated and unfairly penalized from a credit data perspective.
 When one-third of the country's largest consumer generation cannot be rated accurately or are significantly undervalued according to convention credit bureau data, there's a tremendous opportunity for improved financial inclusion.

- Similar to check kiting
- Fraudulent ACH payments made (ACH debits)
 on line-of-credit loans (e.g., credit cards) to free
 up credit limit
- Member uses up the credit limit before ACH debits are returned unpaid
 - Cash advances frequently requested at CU branches
 - Purchase gift cards
- Payments are frequent several ACH payments are made in a single billing cycle
- Frequency and amounts grow over time to make up for ACH debit entries that are returned
- Most are returned as NSF or account not found; others are returned as unauthorized
- Credit unions are not spotting the problem until it is too late – by that time the balance is well in excess of the credit limit

Transaction Date	Posting Date	Reference Number	Transaction Description	Plan Number	\$ Amou
			TRANSACTIONS		
Account Level					
03/04	03/09		PAYMENT REVERSED	00000	\$12,000.00
03/06	03/11		PAYMENT REVERSED	00000	\$88,447.05
03/09	03/09		BRANCH CASH ADVANCE	10001	\$2,400.00
3/11	03/17		PAYMENT REVERSED	00000	\$34,479.6
3/11	03/11		ACH PAYMENT - THANK YOU	00000	\$34,479.6
03/12	03/12		ACH PAYMENT - THANK YOU	00000	\$88,456.1
3/12	03/18		PAYMENT REVERSED	00000	\$88,456.1
3/13	03/13		 BRANCH CASH ADVANCE	10001	\$6,000.0
03/14	03/15		BRANCH CASH ADVANCE	10001	\$6,000.0
03/18	03/26		PAYMENT REVERSED	00000	\$56,479.6
03/18	03/18		ACH PAYMENT - THANK YOU	00000	\$56,479.6
3/19	03/19		ACH PAYMENT - THANK YOU	00000	\$88,456.1
03/19	03/27		PAYMENT REVERSED	00000	\$88,456.1
03/20	03/20		BRANCH CASH ADVANCE	10001	\$2,000.0
03/20	03/20		BRANCH CASH ADVANCE	10001	\$2,000.0
03/20	03/20		BRANCH CASH ADVANCE	10001	\$2,000.0
03/20	03/20		BRANCH CASH ADVANCE	10001	\$2,000.0
03/24	03/24		ACH PAYMENT - THANK YOU	00000	\$22,000.0
03/24	03/31		PAYMENT REVERSED	00000	\$22,000.0
03/27	03/27		ACH PAYMENT - THANK YOU	00000	\$56,479.6
03/27	04/02		PAYMENT REVERSED	00000	\$56,479.6
03/30	03/30		ACH PAYMENT - THANK YOU	00000	\$91,456.1
03/30	04/06		PAYMENT REVERSED	00000	\$91,456.13
04/01	04/01		ACH PAYMENT - THANK YOU	00000	\$22,000.0
04/03	04/03		ACH PAYMENT - THANK YOU	00000	\$56,711.1

ACH booster payments







Risk resources

Business Protection Resource Center www.trustage.com/bprc

- RISK Alerts warning | watch | awareness
- Loss prevention library
 - risk overviews, checklists & whitepapers
- Emerging risks outlook
- · Live webinars, risk forums & office hours
- On-demand learning & interactive training modules

"Great webinars - serious, important information delivered in a relaxed, 'we're among friends' way."

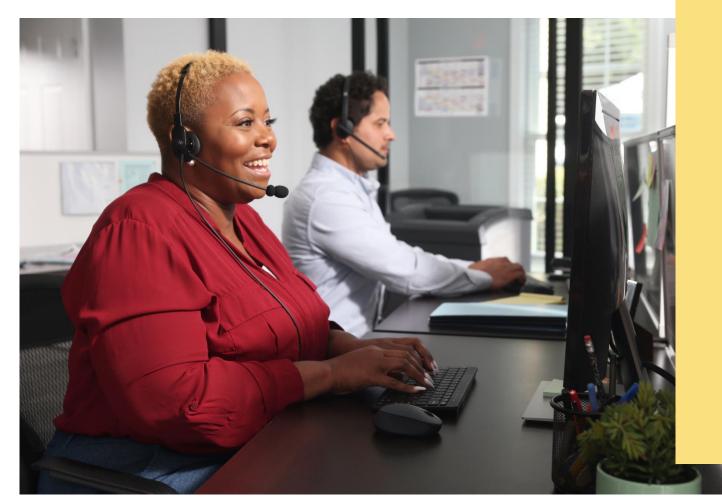
\$98 credit union







Rethinking protection in an era of uncertainty



Contact us

800.637.2676

- riskconsultant@trustage.com
- Ask a risk manager interactive form
- Schedule a 1:1 risk consultation
- Report a risk or scam



Thank you.

Contact riskconsultant@trustage.com 800.637.2676

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